London Borough of Hillingdon Pension Fund

Pensions Administration Strategy

Date approved: 13 December 202328 September 2021

Date of renewal: September 2024

Administration Strategy

Introduction and Background

This is the statement outlining the Pension Administration Strategy for the London Borough of Hillingdon Pension Fund ("the Fund") and has been developed following consultation with the Fund's third-party administrators, employers in the Fund, Local Pension Board members and other interested stakeholders.

The aims of the Pension Administration Strategy are to:

- ensure that the parties to which it relates are fully aware of their responsibilities under the <u>Local Government Pension</u> Scheme (<u>LGPS</u>), and
- outline the quality and performance standards expected of the Fund and its scheme
 employers to ensure the delivery of a high-quality, timely and professional
 administration service. These performance standards are explained further in the
 employer admission agreement.

London Borough of Hillingdon (the "Administering Authority") is responsible for the local administration of the Fund, which is part of the Local Government Pension Scheme ("the LGPS"). Operationally, the administration of the Fund is undertaken through a formal delegation agreement by the Hampshire Pensions Services (HPS) team at Hampshire County Council (HCC). HPS and the Fund's oOfficers in Hillingdon work together to provide a seamless service to scheme employers and members.

This Pension Administration Strategy does not supersede any formal agreements between the Administering Authority and the administrators or between the Administering Authority and the employers. However, is it intended to complement such arrangements and provide greater clarity in relation to each party's role and responsibilities.

This Strategy applies to all existing employers in the Fund, and all new employers joining the Fund after the effective date of 13 December 202328 September 2021. This Statement sets out the expected levels of administration performance of both the Administering Authority and the employers within the Fund, as well as details on how performance levels will be monitored and the action that might be taken where persistent failure occurs.

Implementation

This Strategy outlines the level of service the Administering Authority aims to provide to scheme members and employers, as well as the role employers will need to play in providing that quality of service. It is recognised that the aims and objectives in this Strategy are ambitious in some cases and meeting these is dependent on the implementation of some changes in the existing ways of working. This Strategy is being implemented during a period which continues to present a number of challenges, not least:

• the need to carry out a major scheme reconciliation exercise as a result of the introduction of the new State Pension – GMP reconciliation project

- Unknown Cehanges to the scheme structure as a result of the legal ruling in the landmark_-McCloud judgement, which found the 2015 pension reforms effecting firefighters and judges to be discriminatory based on age. The Chief Secretary to the Treasury announced that that remedies relating to the McCloud judgement will be made in relation to all public service pension schemes.
- -The unknown impact and implementation of the Local Government Pension Scheme Advisory Board (SAB) cost cap management process
- Implementation of pensions dDashboard
- The ongoing impact of COVID-19 on service delivery, staff resources and employer covenant.

This Strategy will be effective from <u>13 December 2023</u>28 September 2021 and the performance indicators mentioned herein will demonstrate ongoing progress towards the Strategy's aims and objectives.

Regulatory Basis

The LGPS is a statutory scheme, established by an Act of Parliament. The Local Government Pension Scheme Regulations 2013 provide the conditions and regulatory guidance surrounding the production and implementation of Pensions Administration Strategies.

In carrying out their roles and responsibilities in relation to the administration of the Local Government Pension Scheme LGPS, the Administering Authority and employers will, as a minimum, comply with overriding legislation, including:

- Local Government Pension Scheme Regulations
- Pensions Acts 2004 and 2011 and associated disclosure legislation
- Public Service Pensions Act 2013 and associated record keeping legislation
- Freedom of Information Act 2000
- Equality Act 2010
- Data Protection Act 2003
- Finance Act 2013 and
- Relevant Health and Safety legislation.

As a result of the Public Service Pensions Act 2013, the Pensions Regulator now has responsibility for oversight of a number of elements of the governance and administration of Public Service pension schemes including the LGPS. The Regulator has the power to issue sanctions and fines in respect of failings of the Administering Authority, and also where employers in the Fund fail to provide correct or timely information to the Administering Authority. Should this happen, the Administering Authority would recharge any costs back to employers as set out later in this strategy.

More information relating to the requirements of the Local Government Pension Scheme Regulations is included in Appendix A. This statement has been developed with those provisions in mind, and describes the Administering Authority's approach to meeting these requirements in the delivery of administration.

Aims and Objectives

The primary objectives of the London Borough of Hillingdon Pension Fund-are:

- to be known as forward thinking, responsive, proactive, and professional; providing excellent customer focused, reputable and credible service to all customers.
- to have instilled a corporate culture of risk awareness, financial governance, and to provide the highest quality, distinctive services within the resource budget.
- to work effectively with partners, being solution focused with a 'can do' approach.

In addition, there are specific aims and objectives in relation to administration responsibilities as set out below.

Administration Aims and Objectives

The purpose of this <u>S</u>strategy <u>statement</u> is to set out the quality and performance standards expected of London Borough of Hillingdon in its role as Administering Authority and employer, as well as all other employers within the Fund.

The Administration Strategy has a number of specific objectives, as follows;

- Provide a high quality, professional, proactive, timely and customer focussed administration service to the Fund's stakeholders
- Administer the Fund in a cost effective and efficient manner utilising technology appropriately to obtain value for money
- Ensure the Fund's employers are aware of and understand their roles and responsibilities under the LGPS regulations and in the delivery of the administration functions of the Fund
- Ensure the correct benefits are paid to, and the correct income collected from, the correct people at the correct time
- Maintain accurate records and ensure data is protected and has authorised use only.

Delivery of Administration

London Borough of Hillingdon <u>Pension Fund</u> has delegated responsibility for the management of the Pension Fund to the <u>London Borough of Hillingdon</u>

Pensions Committee, taking into consideration the input from assisted by the Local Pensions Board. The Committee will monitor the implementation of this Strategy on a regular basis as outlined-belowlater in this statement.

Operationally, the administration of the Fund is undertaken by Hampshire Pensions Services (HPS) through a delegation agreement with Hampshire County Council

(HCC), supported by a small 'in-house' capacity within London Borough of Hillingdon Pension Fund.

The London Borough of Hillingdon <u>Pension Fund</u> will look for opportunities to work collaboratively with other Administering Authorities to reduce <u>development_costs and enh</u>ance the quality of information such as:. <u>This might include:</u>

- working with other administering authorities through the Pensions Officer Group networks to produce communications, which can then be customised further where necessary to the needs of the London Borough of Hillingdon Pension Fund
- Utilising economies of scale though procurement of services with other HCC managed funds
- participating in joint training sessions with other administering authorities.

Performance Standards – Quality

Local Standards

In addition to the legislative and regulatory standards, the Administering Authority and employers ensure that all administration functions and tasks are carried out to agreed local quality standards. In this respect the standards to be met are:

- compliance with all requirements set out in the employer admission agreement
- information to be provided in the required format and/or on the appropriate forms.
- information to be legible and accurate
- communications to be in a plain language style
- information provided or actions carried out to be checked for accuracy by an appropriately trained member of staff
- information provided or actions carried out to be authorised by an agreed signatory, and
- actions carried out, or information provided, within the timescales set out in this strategy statement.

Secure Data Transfer

The Administering Authority and employers follow London Borough of Hillingdon's data security guidelines when sending any personal data. The pension administration function uses a secure email system to send data when required to prevent any sensitive information from being accidentally sent to unauthorised recipients.

One of the key methods of data transfer relating to the Fund's administration is the submission of information from employers in relation to scheme members. In order to meet the requirements set out in this document in a secure and efficient way (for both employers and the Administering Authority), employers are strongly encouraged to use the HPS 'Employer Hub'. Any submission of data outside of this method should use a secure means for example encryption to mitigate the risk of compromising data security.

Oversight of Compliance and Quality

Ensuring compliance is the responsibility of the Administering Authority and the employers in the Fund. The Administering Authority has a range of internal controls in place to assist with ensuring compliance and which are articulated in the Fund's risk register and risk management policy. However, there are ways in which the Administering Authority is subject to elements of scrutiny and/or oversight:

Audit

The Fund is subject to a regular annual audit which includes elements of processes and internal controls. The Administering Authority and the employers are expected to fully comply with any reasonable requests for information from both internal and approved external auditors. Any subsequent recommendations made will be considered by London Borough of Hillingdon, in its role as Administering Authority, and where appropriate duly implemented (following discussions with employers where necessary).

Local Pension Board, the national Scheme Advisory Board and the Pensions Regulator

The Public Service Pensions Act 2013 introduced greater oversight of LGPS Funds. As a result, the Local Pension Board of the London Borough of Hillingdon Pension Fund was established from 1 April 2015. In addition, the Pensions Regulator's remit was extended to include the public sector, and a national Scheme Advisory Board was created. The Administering Authority and the employers are expected to fully comply with any guidance produced by the Scheme Advisory Board and the Pensions Regulator.

Performance Standards – Timeliness and Accuracy

Overriding legislation, including The Occupational and Personal Pension Schemes (Disclosure of Information) Regulations 2013 (as amended), dictates minimum standards that pension schemes should meet in providing certain pieces of information to the various parties associated with the scheme. Further, the LGPS itself sets out a number of requirements for the Administering Authority or employers to provide information to each other, to scheme members and to prospective scheme members, dependants, other pension arrangements or other regulatory bodies. In addition to the legal requirements, local performance standards have been agreed which cover all aspects of the administration of the London Borough of Hillingdon Pension Fund. In many cases these go beyond the overriding legislative requirements.

The locally agreed performance standards for the Fund are set out in Appendix B. These standards are not an exhaustive list of the Administering Authority's and employers' responsibilities. Employers' responsibilities are provided in more detail in the employers' admission agreement.

Although all the locally agreed performance standards will be monitored on an ongoing basis by the administrating authority, the key standards which will be publicly reported on are extracted and shown in the table below. These elements are measured against:

- 1. Any legal timescale that should be met ("legal requirement")
- 2. The overall locally agreed target time ("fund target")

3. The locally agreed target time for the Administering Authority or administrator to complete that task ("LBHPF element target").

Generally, the LBHPF element target will be a sub-section of the overall process, and hence will have a shorter target timescale than that being measured by the legal and Ffund targets. This is because the legal and fund targets will generally include periods of time when the Administering Authority is waiting for information to be provided by an employer or scheme member. The LBHPF element target then measures the period of time it takes the administrators to carry out their element of work once that information has been received.

For the avoidance of doubt "accuracy" in this strategy is defined as when the administrators have received information, for example from an employer, with;

- no gaps in the required areas and
- with no information which is either contradictory or which needs to be gueried.

Process maps to explain the flow of information from Schools to the Administrator are in the final stages of development and will be included as Appendix C shortly.

Hillingdon Pension Fund Key Performance Indicators

Process	Legal Requirement	LBHPF Administration element target
To send a Notification of Joining the LGPS to a scheme member	2 months from date of joining, or within 1 month of receiving jobholder information where the individual is being automatically enrolled / reenrolled1	Within 20 working days of receipt of all relevant information
To inform members who leave the scheme of their deferred benefit entitlement	As soon as practicable and no more than 2 months from date of initial notification (from employer or from scheme member) ²	Within 30 working days of receipt of all relevant information
Obtain transfer details for transfer in, and calculate and provide quotation to member	2 months from the date of request ¹	Within 20 working days of receipt of all relevant information
Provide details of transfer value for transfer out, on request	3 months from date of request (CETV estimate) ³ or within a reasonable period (cash transfer sum) ⁴	Within 20 working days of receipt of all relevant information
Notification of amount of retirement benefits and payment of tax free cash sum	1 month from date of retirement if on or after Normal Pension Age ¹ 2 months from date of retirement if before Normal Pension Age ¹	Within 15 working days of receipt of all relevant information
Providing quotations on request for retirements	As soon as is practicable, but no more than 2 months from date of request unless there has already been a request in the last 12 months ¹	Individual request within 15 working days of receipt of all relevant information
Calculate and notify dependant(s) of amount of death benefits	As soon as possible but in any event no more than 2 months from date of becoming aware of death, or from date of request ¹	Within 15 working days of receipt of all relevant information

- 1 The Occupational and Personal Pension Schemes (Disclosure of Information) Regulations 2013, as amended
- 2 The Occupational Pension Schemes (Preservation of Benefit) Regulations 1991
- 3 Occupational Pension Schemes (Transfer Value) Regulations 1996
- 4 Pension Schemes Act 1993

Employer Support and Performance Monitoring

This Strategy is focussed on good partnership working between the Administering Authority and the Fund's employers. The day-to-day relationship with employers will be supported by HPS and reported to Hillingdon through the 'Employer measurement and improvement' process. The strategic relationship with employers for example admissions, exits and triennial valuation will be managed by the Hillingdon Council.

HPS will support employers in carrying out their statutory role through ongoing communication, guidance and training including:

- six-monthly Employer focus group covering specific topics and feedback and discussion around key issues/changes. Attended by representative employers from across the Fund.
- regular liaison meetings with key employers and other employers as required
- attendance at local Employer group meetings to provide updates on key Fund and Scheme issues/changes
- supporting and attendance at the Annual Employer Meeting (AEM) to cover off Pensions Administration
- where required, specific workshops or meetings with groups of employers.

The HPS team will also proactively review Employer performance to ensure that data quality issues are addressed, that contributions are paid on a timely basis and that employers return member information (e.g. new starters, leavers) in a timely fashion. HPS will report to the Administering Authority on employer performance.

As part of this proactive approach HPS will:

- undertake the annual return process with all Scheme Employers
- address data concerns with Scheme Employers, resulting in reducing outstanding queries by over 50%
- benchmark Scheme Employers annual returns based on timeliness, financial control and data quality. Scheme Employers receive a formal letter outlining this and the consequences of no improvement in future years
- request a data validation exercise be carried out by Scheme Employers who are highlighted as a 'significant' concern due to 'major data quality issues' with their previous annual return
- liaise with Finance Team in LBH in respect of any concerns they have about the timeliness of the payment of contributions by employers

Circumstances where the Administering Authority may levy costs associated with the Employers' poor performance

The Administering Authority will work closely with all employers to assist them in understanding all statutory requirements, whether they are specifically referenced in the LGPS Regulations, in overriding legislation, or in this Administration Strategy. The Administering Authority will also work with them to ensure that overall quality and timeliness is continually improved.

The Regulations provide that an Administering Authority may recover from an employer any additional costs associated with the administration of the scheme incurred as a result of the unsatisfactory level of performance of that employer. Where an Administering Authority wishes to recover any such additional costs they must give written notice stating:-

- The reasons in their opinion that the employer's level of performance contributed to the additional cost
- The amount the Administering Authority has determined the employer should pay
- The basis on which this amount was calculated, and
- The provisions of the pension administration strategy relevant to the decision to give notice.

Commitment to the principles of this statement should mean that any non-compliance is addressed promptly, with no need to resort to levy costs penalty. However, the following actions are possible:

- Where payment over of contributions is late more than once in any 12 month period, the Fund will issue the employer with a written notice of unsatisfactory performance and may levy a charge of £150 for the late payment as well as charge interest on the late payment at a daily rate equal to the Bank of England's base rate plus 1%.
- As required of Scheme Administrators by the Pensions Act 2004, the Fund will report to the Pensions Regulator, failure of an employer to comply with requirements where they are persistent and material.
- Where the employer fails to comply with their scheme duties, including failure to pay contributions due, the Fund reserves the right to notify the member(s) involved and to notify all members employed by the employer in the event of serious or persistent failure.
- If additional and disproportionate resources are deployed by the Fund because of an employer's poor performance, the cost of the additional resources may be re-charged to the employer according to powers available under scheme regulations. Written notice will be given of the reasons for the re-charge, how the cost was calculated, and the part of this statement which, in the Funds's opinion, was contravened. The following table of charges

applies to the annual return and employer performance benchmarking process.

Event	Charge levied
Failure to provide a complete annual return by 30 April	£150 per return, increasing by £150 for each further month this is late
Failure to provide full responses to queries raised through the annual return process within 10 working days	£50 per chaser communication
For Employers who are rated red for data quality as part of annual return benchmarking for 2 or more consecutive years a charge will be incurred on all queries raised	£25 per query
Additional work to correct records due to incorrect submission of annual return data	£35 per hour

- Where orders or instructions issued by The Pensions Regulator, the Pensions Ombudsman or other regulatory body require financial compensation or a fine to be paid by the Fund, or by any officer responsible for it, and it is due to the default, omission or otherwise negligent act of the employer, the sum concerned will be recharged to the employer.
- Where, as a result of the employer's failure to notify the Fund of the final retirement details in a timely manner, payment of any retirement lump sum is not made within 30 days from the date of the member's retirement, the Fund may issue the employer with a written notice of unsatisfactory performance and may charge the employer for the interest payment made.
- Where it is proven that the employer is not responsible for any fine or penalty imposed by The Pensions Regulator or any other statutory body as a result of non-compliance of this Service Level Agreement, any such charge will automatically default to the Fund.
- From time to time, the Fund will offer training and support to employers through 'Employer Days' and workshops. There is no charge made to an employer for attending this event, however the Fund reserves the right to charge a late cancellation fee of £100 + VAT, where at least one week's notice has not been given of non attendance.

London Borough of Hillingdon, as the Administering Authority, will generally not recharge to an employer any additional costs incurred by the Fund in the administration of the LGPS as a direct result of such unsatisfactory performance. However:

- in instances where the performance of the employer results in fines being levied against the Administering Authority by the Pensions Regulator, Pensions Ombudsman or other regulatory body, an amount no greater that the amount of that fine will be recharged to that employer.
- whether or not interest will be charged on late contributions will be stated within the Administering Authority's separate policy on discretionary provisions.
- in exceptional circumstances, particularly where the improvement plan as outlined in the last section of this statement is not being adhered to, the Pensions Committee may determine that any other additional costs will be recharged. In these circumstances the Pensions Committee will determine the amount to be recharged and how this is to be calculated. The employer in question will be provided with a copy of that report and will be entitled to attend the Pensions Committee when this matter is being considered.

Measuring whether the Administration Objectives are met

The Administering Authority will monitor performance in carrying out its responsibilities in relation to the scheme, and will regularly monitor performance by benchmarking against other administering authorities, using benchmarking clubs and other comparators where available. How well the Fund performs will be reported in the Fund's Annual Report based on the statistics available at that time.

In addition, the Administering Authority will monitor success against its administration objectives in the following ways:

Objectives	Measurement
Provide a high quality, professional, proactive, timely and customer focussed administration service to the Fund's stakeholders.	(highlighted in table above) achieved
Administer the Fund in a cost effective and efficient manner utilising technology appropriately to obtain value for money.	Cost per member is not in upper quartile when benchmarked against all LGPS Funds using national data (either SF3 or SAB)

Objectives	Measurement
Ensure the Fund's employers are aware of and understand their roles and responsibilities under the LGPS regulations and in the delivery of the administration functions of the Fund.	Annual data checks (including ongoing reconciliations) resulting in few issues that are resolved within 2 months. Key target service standards (highlighted in table above) achieved in 95% of cases*.
	Issues included in formal improvement notices issued to employers resolved in accordance with plan.
Ensure benefits are paid to, and income collected from, the right people at the right time in the right amount.	Mainly positive results in audit and other means of oversight/scrutiny.
· ·	Key target service standards (highlighted in table above) achieved in 95% of cases*.
Maintain accurate records and ensure data is protected and has authorised use only.	Annual data checks (including ongoing reconciliations) resulting in few issues that are all resolved within 2 months
	No breaches of data security protocols
	Mainly positive results in audit and other means of oversight/scrutiny

^{*}Employers are expected to meet their targets in 95% of cases.

An overview of performance against these objectives and in particular against target standards for turnaround times will be reported within the Fund's annual report and accounts and also reported on regularly to the Pensions Committee and Pension Board.

Where performance is substantially below standard (whether by a large margin for a short period of time or a small margin for a longer period of time) the Administering Authority will formulate an improvement plan. This will be reported to the Fund's Pensions Committee and Pension Board together with an ongoing update on achievement against the improvement plan.

Key Risks

The key risks to the delivery of this Strategy are outlined below. The London Borough of Hillingdon Pensions Officers will work with the Pensions Committee and the Local Pension Board in monitoring these and other key risks and formulate a response to them.

 Lack or reduction of skilled resources due to difficulty retaining and recruiting staff members and also staff absence due to sickness

- Significant increase in the number of employing bodies causes strain on day to day delivery
- Significant external factors, such as national change, impacting on workload
- Incorrect calculation of members' benefits resulting in inaccurate costs (to employer), through for example, inadequate testing of systems
- Failure of employers to provide accurate and timely information resulting in incomplete and inaccurate records, which could lead to incorrect valuation results and incorrect benefits, which in turn could lead to complaints
- Failure to administer scheme in line with regulations and policies, including due to delays in enhancement to software or regulation guidance (e.g. transfers).
- Failure to maintain proper records leading to inadequate data, which could lead to increased complaints and errors
- Issues in production of annual benefits statements, e.g. wrong address and printing errors due to external supplier
- Unable to deliver a service to pension members due to system unavailability or failure
- Failure to maintain employer database leading to information not being sent to correct person
- Impact of COVID-19 on human resources and employer covenant.

Key Risk areas will be discussed as part of the quarterly liaison meetings with Hampshire Pensions Services

Approval and Review

This Strategy Statement was approved for consultation with stakeholders on 13 December 202315 June 2016 by the London Borough of Hillingdon Pensions Committee. It will be reviewed following consultation with a view to the final strategy being agreed by Pension Committee on 26 March 20248 September 2021, to become effective from that date.

It will be formally reviewed and updated at least every three years or sooner if the administration management arrangements or other matters included within it merit reconsideration, including if there are any changes to the LGPS Regulations or other relevant Regulations or Scheme Guidance which need to be taken into account.

In preparing this Strategy the Administering Authority has consulted with the relevant employers, the scheme member and employer representatives on the London Borough of Hillingdon Local Pension Board and other persons considered appropriate.

This Strategy Statement will be included within the Fund's Annual Report and Accounts and available on the Administering Authority's website at: http://www.hillingdon.gov.uk/pensions.

Further Information

Any enquiries in relation to the day to day administration of the Fund or the principles or content of this Strategy should be sent to:

James Lake, Head of Finance, Statutory Accounting & Pension Fund London Borough of Hillingdon Civic Centre High Street Uxbridge UB8 1UW

e-mail - jlake@hillingdon.gov.uk Telephone - 01895 277562

Administration Legal Requirements within the LGPS

Regulations 72, 74 and 80 of Local Government Pension Scheme Regulations 2013 require the following:

Employer Responsibilities:

- To decide any rights or liabilities of any person under the LGPS (for example, what rate of contributions a person pays and whether or not a person is entitled to any benefit under the scheme) as soon as is reasonably practicable*
- To formally notify that person of the decision in relation to their rights or liabilities in writing as soon as is reasonably practicable (including a decision where a person is not entitled to a benefit and why not), including information about their internal dispute resolution procedure
- To inform the Administering Authority of all such decisions made
- To provide the Administering Authority with such information it requires so it can carry out its functions including, within three months of the end of each Scheme year**, the following information in relation to any person who has been an active member of the scheme in the previous year:
 - o name and gender
 - o date of birth and national insurance number
 - a unique reference number relating to each employment in which the employee has been an active member
 - o in respect of each individual employment during that year:
 - the dates during which they were a member of the scheme
 - the normal pensionable pay received and employee contributions paid
 - the pensionable pay received and employee contributions paid whilst there was any temporary reduction in contributions
 - the normal employer contributions paid
 - any additional employee or employer contributions paid
 - any Additional Voluntary Contributions paid by the employee or employer
- To appoint a person to consider complaints under stage 1 of the internal dispute resolution procedure relating to employer decisions (or a lack of a decision)***

^{*}And at the latest within 1 month of the need for a decision

^{**}Note that, in practice, the Administering Authority will require this information by a specific date as outlined in the specific correspondence requesting information in order to meet statutory deadlines on benefit statements

^{***}Note that, in practice, employers in the London Borough of Hillingdon Pension Fund may use the same person to consider stage 1 IDRP complaints as used by the Administering Authority

Administering Authority Responsibilities:

- To decide the amount of benefits that should be paid, including whether the
 person is entitled to have any previous service counting towards this for LGPS
 purposes, as soon as is reasonably practicable
- To formally notify that person of the decision in relation to the amount of their benefits in writing as soon as is reasonably practicable, including a statement showing how they are calculated and information about their internal dispute resolution procedure
- To appoint a person to consider complaints under stage 1 of the internal dispute resolution procedure relating to Administering Authority decisions (or a lack of a decision)
- To appoint a person to consider complaints under stage 2 of the internal dispute resolution procedure (which covers both employer and Administering Authority decisions or lack of decisions)
- To provide on request any information to an employer about a complaint under the internal dispute resolution procedure that may be required by an employer

Regulation 59(1) enables an LGPS Administering Authority to prepare a written statement ("the pension administration strategy") to assist in delivering a high-quality administration service to its scheme members and other interested parties, by setting out local standards which often go beyond the minimum requirements set out in overriding legislation as outlined above, and which the Administering Authority and employers should comply with. The statement can contain such of the matters mentioned below as they consider appropriate:-

- Procedures for liaison and communication with the relevant employers in their Fund
- The establishment of levels of performance which the Administering Authority and the employers are expected to achieve in carrying out their functions under the LGPS by
 - i. the setting of performance targets;
 - ii. the making of agreements about levels of performance and associated matters; or
 - iii. such other means as the Administering Authority consider appropriate;
- Procedures which aim to secure that the Administering Authority and the employers comply with statutory requirements in respect of those functions and with any agreement about levels of performance.
- Procedures for improving the communication by the Administering Authority and the employers to each other of information relating to those functions.
- The circumstances in which the Administering Authority may consider giving written notice to an employer on account of that employer's unsatisfactory performance in carrying out its functions under the LGPS Regulations when measured against the desired levels of performance.

- The publication by the Administering Authority of annual reports dealing with—
 - the extent to which the Administering Authority and the employers have achieved the desired levels of performance, and
 - ii. such other matters arising from its pension administration strategy as it considers appropriate
- Such other matters as appear to the Administering Authority to be suitable for inclusion in that strategy.

Regulation 59(2)e allows an Administering Authority to recover additional costs from an employer where they are directly related to the poor performance of that employer. Where this situation arises the Administering Authority is required to give written notice to the scheme employer, setting out the reasons for believing that additional costs should be recovered, the amount of the additional costs, together with the basis on which the additional amount has been calculated.

In addition, regulation 59(6) also requires that, where a pension administration strategy is produced, a copy is issued to each of their relevant employers as well as to the Secretary of State. It is a requirement that, in preparing or revising any pension administration strategy, that the Administering Authority must consult its relevant employers and such other persons as it considers appropriate.

Both the Administering Authority and employers must have regard to the current version of the pension administration strategy when carrying out their functions under the LGPS Regulations.

Detailed Performance Standards

New Appointments	
Employer's responsibility	Target Service Standard
To ensure that pensions information is	
included as part of the appointment process of	
new staff	
To provide each new employee with basic	Within one month of joining
scheme information	

New Scheme Members	
Employer's responsibility	Target Service Standard
Provide new members with starter forms and	10 working days
scheme guides, where not delegated to the	
Administering Authority	
Decide and ensure the correct employee	Immediately on joining in line with
contribution rate is applied	employer's policy, and each April
	thereafter (as a minimum)
Provide new starter information to the	10 working days
Administering Authority for each new	
employee joining the LGPS	
Forward completed starter forms completed	3 working days from date of first
by scheme members to the Administering	deduction of contributions
Authority	
Administering Authority's Responsibility	
To accurately record and update member	Within 20 working days from
records on the pension administration system	receipt of all relevant information
To apply for any transfer value details from a	Within 15 working days from
previous fund or scheme	receiving all information
To send a Notification of Joining the LGPS to	Within 20 working days from
a scheme member	receiving all information

Changes in circumstances	
Employer's responsibility	Target Service Standard
Arrange for reassessment of employee	If applicable, as per employer's
contribution rate in line with employer's policy	policy
Notify the Administering Authority of any	10 working days from date of
eligible employees who opt out of the scheme	receiving opt out
within three months of appointment.	
Notify the Administering Authority of all other	10 working days from date of
relevant changes in the circumstances of	change
employees	
Refund any employee contributions deducted	Month following the month of
in error, or where the member opts out in	election
writing within 3 months with no previous LGPS	
membership.	
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Administering Authority's Responsibility	
To accurately record and update member	Within 15 working days from
records on the pension administration system	receiving all information
To send a Notification of Change (or	Within 20 working days from
equivalent) if legally required	receiving all information

Retirement Estimates (including ill-health)	
Employer's responsibility	Target Service Standard
Provide pay (and other membership) details	Within 10 working days
when a member requests an early retirement	
estimate	
Administering Authority's Responsibility	
Providing quotations on request for	Within 15 working days from
retirements	receipt of all relevant information

Actual Retirements (including ill-health)	
Employer's responsibility	Target Service Standard
Notify the Fund when members are due to	As early as possible and no later
retire and reason for retirement (and	than 20 working days before date
authorisation where appropriate)	of retirement
Notify the Fund when a member leaves	Within 10 working days from
employment, including an accurate	members final pay date
assessment of final pay	
Send a Notification of Entitlement to Benefit if	No later than 5 working days
legally required to a scheme member	before date of retirement
(including determining tier of ill-health	
retirement if applicable)	
Administering Authority's Responsibility	
To accurately record and update member	Within 15 working days from
records on the pension administration system	receipt of all relevant information
Notification of amount of retirement benefits	Within 15 working days from
and payment of tax free cash sum	receipt of all relevant information
Notification of amount of recalculated	Within 15 working days from
retirement benefits and payment of any	receipt of all relevant information
balance tax free cash sum following updated	
information	

III-Health Retirements (additional responsibilities)	
Employer's responsibility	Target Service Standard
Use a qualified independent medical	Within one month of becoming an
practitioner (from the approved list provided	employer within the Fund
by the Administering Authority) in order to	
consider all ill health retirement applications	As required
and agree this appointment with the Fund.	
To keep a record of all Tier 3 ill-health cases	
and to review these cases after 18 months	
Notify the Fund of the results of any review of	5 working days of results of review
Tier 3 ill-health cases with appropriate	

information to allow the Fund to recalculate	
benefits if necessary	
Send a Notification of Entitlement to Benefit	Within 15 working days of results
(or change in benefit) to a scheme member	of review
following the review of his/her Tier 3 ill-health	
benefits	

Members leaving before retirement		
Employer's responsibility	Target Service Standard	
Notify the Fund of the member's date of (and	Within 10 working days from	
reason for) cessation of membership, and all	member's most recent pay date	
other relevant information.		
Administering Authority's Responsibility		
To accurately record and update member	Within 15 working days from	
records on the pension administration system	receipt of all relevant information	
To inform members who leave the scheme of	Within 30 working days from	
their deferred benefit entitlement	receipt of all relevant information	
Provide a refund of contributions where	Within 15 working days from	
requested	receipt of all relevant information	
Provide a statement of current value of	Within 15 working days from	
deferred benefits on request	receipt of all relevant information	

Death Benefits	
Employer's responsibility	Target Service Standard
Notify the Fund of the death of a member and	5 working days of being notified
provide details of next of kin where available	
Administering Authority's Responsibility	
Write to next of kin or other contact requesting	Within 5 working days from
information following the death of a scheme	notification
member	
Calculate and notify dependant(s) of amount	Within 15 working days from
of death benefits	receipt of all relevant information
Decide who should be recipient(s) of death	Within 10 working days from
grant and pay death benefits appropriately as	receipt of all relevant information
directed	·

Transfers	
Administering Authority's Responsibility	
Obtain transfer details for transfer in, and calculate and provide quotation to member	Within 15 working days from receipt of all relevant information
Request transfer value upon acceptance of transfer in	Within 10 working days
Notify scheme member of benefits purchased by transfer in on receipt of payment	Within 20 working days from receipt of all relevant information
Provide details of transfer value for transfer out, on request	Within 15 working days from receipt of all relevant information
Provide payment of transfer value to appropriate recipient.	Within 10 working days

Additional Benefits (APCs and AVCs)	
Employer's responsibility	Target Service Standard
Commence, cease or amend (as appropriate)	In month following election
deduction of APCs and AVCs	
Administering Authority's Responsibility	
To provide information on APCs / AVCs on	Within 15 working days from
request to members and employers.	request

Various Financial Obligations		
Employer's responsibility	Target Service Standard	
Pay the Fund all employee contributions	Immediately when deducted from	
deducted from payroll and all employer	pay but at the latest by the 19th	
contributions.	day of the following month.	
Pay all rechargeable items to the Fund,	20 working days from receiving	
including additional fund payments in relation	invoice (within standard invoicing	
to early payment of benefits.	terms of 28 calendar days)	
Pay all additional costs to the Fund associated	20 working days from receiving	
with the unsatisfactory performance of the	invoice (within standard invoicing	
employer	terms of 28 calendar days)	
Administering Authority's Responsibility		
To allocate the received contributions to each	Prior to closing month end	
employer's cost centre		
Issue invoice in relation to additional fund	Within 10 working days of	
payments in relation to early payment of	employer costs being confirmed	
benefits		
Inform the employers of any new contribution	At least 1 month prior to the new	
banding	contribution bands being	
	introduced	
Notify calculation and new value of pension	No longer than 2 working days	
following annual pensions increase	before payment of revised pension	

Annual Returns, Valuation and Annual Benefit Statements		
Employer's responsibility	Target Service Standard	
Provide the Fund with year-end information to	By 30 April annually	
31 March each year, and any other information		
that may be required for the production of		
Annual Benefit Statements.		
Administering Authority's Responsibility		
Process employer year end contribution	By 31 July each year	
returns		
Produce annual benefit statements for all	In line with LGPS regulation	
active and deferred members.	timescales Currently by 31	
	August	
Provide Pension Saving Statement to	By 6 October each year	
members who have exceeded their annual		
allowance(Legislative)		

To provide P60 statements to pensioners	By 31 May each year
(HMRC requirement)	
Provide information to the Actuary (or GAD as	As agreed between the Fund and
appropriate) for both the triennial valuation and	the Actuary
for accounting purposes.	
Provide an electronic copy of the valuation	Within 10 working days from
report and associated certificate to each	publication of report
employer, and to answer any questions	
arising.	

General	
Employer's responsibility	Target Service Standard
Confirm a nominated representative to receive	By effective date of admission or
information from the Fund, and to take	within 5 working days of previous
responsibility for disseminating it within the	representative leaving
organisation.	
Formulate and publish policies regarding all	Within 2 months of joining and also
discretions that the employer may exercise,	provided to Administering Authority
and provide a copy to the Fund.	every 3 years or whenever
	amended
Respond to enquiries from the Fund.	10 working days
Notify the Fund if the employer intends to	Initial notification immediately upon
outsource services that will involve TUPE	becoming aware of potential
transfers of staff, and work with the Fund to	outsourcing, and at least 3 months
ensure an admission agreement is put in place	prior to the start of the contract
and complied with or a bulk transfer arranged.	
Distribute any information provided by the Fund	5 working days
to members / potential members	
Put in place a Stage 1 Internal Dispute	Within 1 month of joining and
Resolution Procedure	before the effective date of any
	change to the existing procedure
	(e.g. an appointed person leaving)
Administering Authority's Responsibility	
Arrange for the setting up of an admission	As soon as possible following
agreement where required	receipt of information and prior to
	the start of any contract
Publish (on-line) and keep up to date the Short	Updates made as soon as possible
Scheme Guide and Employers' Procedural	from notification of any legislation
Guide.	changes but preferably before
	effective date
Publish and keep up to date all forms that	Updates made as soon as possible
members, prospective members and	from notification of any legislation
employers are required to complete.	changes but preferably before
	effective date
Publish the Fund's annual report and accounts	In line with CIPFA Guidance
and any report from the auditor	

Provision of other responses to general enquiries from scheme members and employers	Within 10 working days to provide initial response
Put in place a Stage 1 Internal Dispute Resolution Procedure	Before the effective date of any change to the existing procedure (e.g. an appointed person leaving)
Put in place a Stage 2 Internal Dispute Resolution Procedure	Before the effective date of any change to the existing procedure (e.g. an appointed person leaving)

Pension Payments	
Administering Authority's Responsibility	Target Service Standard
Issue pension payments to designated bank	To arrive on due date
accounts	
Issue payslips to home addresses for those	Posted so as to arrive on the due
pensions where net pay has changed by £10	date
or more	
Investigate returned payments and action	Within 10 working days from
appropriately	receipt of return
Respond to pensioner queries in writing	Within 10 working days from
	receipt of query
Implement a change to pension in payment	By next payroll period where
	change occurs more than 5 days
	prior to the payment date

The main duties of the employers as set out in the Regulations are set out in the table below, together with timescales for completion where appropriate.

Employer responsibility	<u>Timescale</u>
Decide who is eligible to become a member of the LGPS and the date from which membership of the LGPS starts). Notify HPF of the new member details and provide employee with details of the pension scheme.	Within 10 working days following the end of the month in which the employee joined the LGPS.
Determine the rate of employee contributions to be deducted from the employee's pensionable pay and, where the employee holds more than one post, the rate that should be applied to each post. This should be reviewed at least annually or more often where employer policy states	For the first pay period in which the employee joins the LGPS

Employer responsibility	<u>Timescale</u>
Move employees into the 50:50 section	From the next pay period after receiving the employee's request
Provide an amendment form to advise of change to/from 50:50 section	Within 10 working days following the change
Collect and pay to the HPF the deduction of the correct rate of pension contributions payable by the employee and the employer, including any additional employee contributions of any kind.	Payment over to HPF by 22 nd of the month following deduction
Complete monthly remittance form containing detail of the contributions payment.	Send to Pension Services with payment of contributions every month
Collect and pay over AVC contributions to the specified AVC provider in accordance with statutory timescales Notify HPF of a member's election to pay, vary or cease AVCs.	Payment over to HPF by 22 nd of the month following deduction
Refund contributions through the payroll to any employee who opts out of the scheme with less than 3 months membership. Notify HPF of opt out and refund through payroll by providing a copy of the opt out form	From the next pay period after receiving the employee's request to opt out Within 10 working days following the end of the month in which the employee left the scheme
Calculate assumed pensionable pay for any employees who met this requirement under the regulations.	As required
Leavers (excluding retirements/casuals) When an employee's LGPS membership ends, determine the reason for leaving and entitlement to benefit and notify the HPF, supplying timely and accurate information to HPF so that benefits payable from the LGPS are calculated correctly.	Within 10 working days following the end of the month in which the employee was last paid
Leavers (casuals)	Within 10 working days following the end of the month the employer is aware

Employer responsibility	<u>Timescale</u>
When an employee's LGPS membership ends, determine the reason for leaving and entitlement to benefit and notify the HPF, supplying timely and accurate information to HPF so that benefits payable from the LGPS are calculated correctly.	they have left or were last paid
Retirements When an employee's LGPS membership ends on the grounds of retirement, determine the reason for retirement and entitlement to benefit and notify the HPF, supplying timely and accurate information to HPF so that benefits payable from the LGPS are calculated correctly.	Within 20 working days before an employee's retirement date
Use an independent registered medical practitioner qualified in occupational health medicine in determining requests for ill health retirement.	As required
Write, publish and maintain a policy on areas of the regulations in which employers can exercise their discretion.	In accordance with regulations and then regular review. Notify HPF and members of any changes to those policies within one month of setting a policy and the changes taking effect.
Appoint a person to consider applications from members regarding decisions, acts or omissions and to decide on those applications.	On entry to the HPF and review as required
Provide annual information to HPF with full details of the contributions paid by members in the year. Respond to queries on the annual return raised by HPF.	By 30 April each year Respond to queries within 10 working days of receipt
The employer will maintain employment records for each member for the purposes of determining membership and entitlement to benefits. The employer must keep a full pay history for the 13 years, ending 31 March, before the member leaves the scheme.	As required
Notify HPF of a member's death and next of kin's details.	Within 5 working days of the member's death.

Employer responsibility	Timescale
Supply details required for completion of an estimate.	Within 10 working days of the member's request
Distribute information relating to the publication of annual benefit statements and any other notifications to active members as requested by HPF.	Within 20 working days of receipt
Notify HPF of any TUPE transfer.	Notify HPF of the transfer as soon as possible in advance of the transfer date. Part A of the TUPE form completed within 10 working
Complete TUPE forms for each member transferring.	days following the end of the month in which the transfer took place.
Notify HPF of any outsourcing arrangements which impact on employees eligible to the LGPS	As soon as possible but no later than 20 working days before change
Where an admission agreement is required, the Scheme employer should complete an 'Outsourcing data capture' form, transferring 'staff data capture' form and 'Undertaking of costs' form	As soon as possible but no later than 20 working days before change
Ensure admission agreement is finalised	No later than date of transfer
Provide individual TUPE forms for transferring staff to HPF	Part A of the TUPE form completed within 10 working days following the end of the month in which the transfer took place

Employer responsibility	<u>Timescale</u>
Notify HPF of a change of payroll provider by completing a 'Employer Change of payroll provider' form	As soon as possible but no later than 20 working days before change
Submit individual 'Change of payroll provider' forms to HPF for all transferring employees	Within 20 working days post transfer
Provide notification of new payroll numbers (if applicable) to HPF	Within 20 working days post transfer
Complete a mid year return if date of change is not 1 April	Within 40 working days post transfer
Designate a named individual to act as the main contact for any aspect of administering the LGPS	Within 30 days of becoming a scheme employer or within one month of the change in officer role.
Complete and return an 'Employers contact form' detailing authorised signatories. Form available by emailing pensions.employer@hants.gov.uk	Within 30 days of becoming a scheme employer or within one month of the change in officer role.
Fully respond to all queries relating to data submitted to the Fund within 10 working days (or such shorter timescale as required for queries relating to annual returns which are received after the deadline)	Within 10 working days of receipt of the request.

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